

MOSQUE-MADRASAH-WAKAF SHARED SERVICES

Unique Entity Number: T09MQ0002K

FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED
31 DECEMBER 2024

| Contents | Page |
|--|-------------|
| Statement by the Management Committee | 1 |
| Independent Auditor's Report | 2 – 4 |
| Statement of Comprehensive Income | 5 – 6 |
| Statement of Financial Position | 7 |
| Statement of Changes in Funds | 8 |
| Statement of Cash Flows | 9 |
| Notes to the Financial Statements | 10 – 19 |
| Detailed Statement of Comprehensive Income | 20 - 21 |

MOSQUE-MADRASAH-WAKAF SHARED SERVICES
Unique Entity Number: T09MQ0002K

STATEMENT BY THE MANAGEMENT COMMITTEE
For the financial year ended 31 December 2024

In our opinion,

- (i) the accompanying financial statements are properly drawn up in accordance with the provisions of the Administration of Muslim Law Act (the "Act") and Singapore Financial Reporting standards for Small Entities ("SFRS SE") so as to give a true and fair view of the financial position of Mosque-Madrasah-Wakaf Shared Services (the "Shared Services") as at 31 December 2024 and of the financial performance, changes in funds and cash flows of the Shared Services for the financial year then ended;
- (ii) the receipts, expenditure, investment of monies and acquisition and disposal of assets by the Shared Services during the financial year are in accordance with the provisions of the Act;
- (iii) the accounting and other records including records of all assets of the Shared Services whether purchased, donated or otherwise have been properly kept in accordance with the provisions of the Act; and
- (iv) at the date of this statement, there are reasonable grounds to believe that the Shared Services will be able to pay its debts as and when they fall due.

The Management Committee, comprising of the following, authorised the issue of these financial statements on 30 June 2025.

| | |
|-------------------------------|--------------------------------|
| Chairman | Kadir Maideen Bin Mohamed |
| Vice Chairman | Khairul Anwar Bin Mohamed Alim |
| Member | Norhayati Haron |
| Member | Azlina Manas |
| Member and Executive Director | Munir Hussain |

On behalf of the Management Committee,



KADIR MAIDEEN
Chairman



MUNIR HUSSAIN
Member

Date: 30 June 2025

Helmi Talib LLP

Registration No. (UEN): T20LL1986E



133 Cecil Street, Keck Seng Tower
15-02 Singapore 069535
Tel: +65 6339 2776
Fax: +65 6339 6716
E-mail: enquiry@krestonhelmitalib.com.sg
Website: www.krestonhelmitalib.com.sg

**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF MOSQUE-MADRASAH-WAKAF SHARED SERVICES*****Report on the Audit of the Financial Statements******Opinion***

We have audited the financial statements of MOSQUE-MADRASAH-WAKAF SHARED SERVICES (the "Shared Services"), which comprise the statement of financial position of the Shared Services as at 31 December 2024, the statement of comprehensive income, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Administration of Muslim Law Act (the "Act") and Singapore Financial Reporting Standards for Small Entities ("SFRS SE") so as to give a true and fair view of the financial position of the Shared Services as at 31 December 2024 and of the financial performance, changes in funds and cash flows of the Shared Services for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Shared Services in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Statement by the Management Committee set out on page 1.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Helmi Talib LLP

Responsibilities of Management Committee and Those Charged with Governance for Financial Statements

Management Committee is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and SFRS SE, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, the Management Committee is responsible for assessing the Shared Services' ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management Committee either intends to liquidate the Shared Services or to cease operations, or has no realistic alternative but to do so.

The Management Committee responsibilities include overseeing the Shared Services' financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Shared Services' internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management Committee.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Shared Services' ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Shared Services to cease to continue as a going concern.

Helmi Talib LLP

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also: (Continued)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Management Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

In our opinion,

- (i) the accounting and other records required by the Shared Services has been kept properly in accordance with the provisions of the Act; and
- (ii) the receipts, expenditure and investment of monies and the acquisition and disposal of assets by the Shared Services during the financial year are, in all material aspects, in accordance with the provisions of the Act.



HELMI TALIB LLP
Public Accountants and
Chartered Accountants

Singapore

Partner-in-charge : Suriyati binti Mohamed Yusof
PA No. : 01627

Date: 30 June 2025

STATEMENT OF COMPREHENSIVE INCOME
For the financial year ended 31 December 2024

| 2024 | | Unrestricted Funds | | | Restricted Funds | Total Funds |
|---|------|--------------------|------------------|--------------------------|---------------------|-------------------|
| | | General fund | Program fund | Total unrestricted funds | IT development fund | |
| | Note | \$ | \$ | \$ | \$ | \$ |
| INCOME | | | | | | |
| Finance and accounting services | | 555,190 | - | 555,190 | - | 555,190 |
| Human resource, payroll and IT services | | 405,926 | - | 405,926 | - | 405,926 |
| Marketing and communications services | | 23,437 | - | 23,437 | - | 23,437 |
| Corporate services | | 635,792 | - | 635,792 | - | 635,792 |
| Disbursements | | 2,867,694 | 4,001,300 | 6,868,994 | 1,807,706 | 8,676,700 |
| TOTAL INCOME | | 4,488,039 | 4,001,300 | 8,489,339 | 1,807,706 | 10,297,045 |
| LESS: EXPENDITURE | | | | | | |
| Administration expenses | | 670,364 | 332,886 | 1,003,250 | 170,404 | 1,173,654 |
| Depreciation | 7 | 123,665 | - | 123,665 | - | 123,665 |
| Manpower | | 3,135,422 | 612,131 | 3,747,553 | - | 3,747,553 |
| Repairs and maintenance | | 1,061,920 | 282,779 | 1,344,699 | 1,682,983 | 3,027,682 |
| Supplies | | 19,725 | 2,201,123 | 2,220,848 | - | 2,220,848 |
| TOTAL EXPENDITURES | | 5,011,096 | 3,428,919 | 8,440,015 | 1,853,387 | 10,293,402 |
| (DEFICIT)/SURPLUS FOR THE YEAR BEFORE TAXATION | | (523,057) | 572,381 | 49,324 | (45,681) | 3,643 |
| Taxation | 10 | - | - | - | - | - |
| NET (DEFICIT)/SURPLUS FOR THE YEAR | | (523,057) | 572,381 | 49,324 | (45,681) | 3,643 |

The accompanying notes form an integral part of these financial statements.

STATEMENT OF COMPREHENSIVE INCOME
For the financial year ended 31 December 2024

| 2023 | Note | Unrestricted Funds | | | Restricted Fund | Total Funds |
|---|------|--------------------|------------------|--------------------------|---------------------|------------------|
| | | General fund | Program fund | Total unrestricted funds | IT development fund | |
| | | \$ | \$ | \$ | \$ | \$ |
| INCOME | | | | | | |
| Finance and accounting services | | 489,700 | - | 489,700 | - | 489,700 |
| Human resource, payroll and IT services | | 116,943 | - | 116,943 | - | 116,943 |
| Marketing and communications services | | 9,792 | - | 9,792 | - | 9,792 |
| Corporate services | | 695,382 | - | 695,382 | - | 695,382 |
| Disbursements | | 2,315,199 | 2,845,148 | 5,160,347 | 2,226,541 | 7,386,888 |
| TOTAL INCOME | | 3,627,016 | 2,845,148 | 6,472,164 | 2,226,541 | 8,698,705 |
| LESS: EXPENDITURE | | | | | | |
| Administration expenses | | 506,208 | 479,120 | 985,328 | 260,020 | 1,245,348 |
| Depreciation | 7 | 127,127 | - | 127,127 | - | 127,127 |
| Manpower | | 2,865,087 | 599,162 | 3,464,249 | - | 3,464,249 |
| Repairs and maintenance | | 552,114 | 116,727 | 668,841 | 1,767,039 | 2,435,880 |
| Supplies | | 35,067 | 1,723,835 | 1,758,902 | 197,993 | 1,956,895 |
| TOTAL EXPENDITURES | | 4,085,603 | 2,918,844 | 7,004,447 | 2,225,052 | 9,229,499 |
| (DEFICIT)/SURPLUS FOR THE YEAR BEFORE TAXATION | | (458,587) | (73,696) | (532,283) | 1,489 | (530,794) |
| Taxation | 10 | - | - | - | - | - |
| NET (DEFICIT)/SURPLUS FOR THE YEAR | | (458,587) | (73,696) | (532,283) | 1,489 | (530,794) |

The accompanying notes form an integral part of these financial statements.

STATEMENT OF FINANCIAL POSITION
As at 31 December 2024

| | Note | <u>2024</u> \$ | <u>2023</u> \$ |
|---------------------------------|------|-------------------|-------------------|
| ASSETS | | | |
| Current Assets | | | |
| Cash and cash equivalents | 5 | 5,482,938 | 8,059,242 |
| Trade and other receivables | 6 | 6,460,584 | 2,183,035 |
| Total Current Assets | | <u>11,943,522</u> | <u>10,242,277</u> |
| Non-Current Assets | | | |
| Trade and other receivables | 6 | 60,247 | 57,900 |
| Plant and equipment | 7 | 139,533 | 256,425 |
| Total Non-Current Assets | | <u>199,780</u> | <u>314,325</u> |
| TOTAL ASSETS | | <u>12,143,302</u> | <u>10,556,602</u> |
| LIABILITIES | | | |
| Current Liabilities | | | |
| Trade and other payables | 8 | 6,280,280 | 5,732,014 |
| TOTAL LIABILITIES | | <u>6,280,280</u> | <u>5,732,014</u> |
| NET CURRENT ASSETS | | <u>5,663,242</u> | <u>4,510,263</u> |
| NET ASSETS | | <u>5,863,022</u> | <u>4,824,588</u> |
| FUNDS | | | |
| Unrestricted Fund | | | |
| Program fund | | 1,345,745 | 54,148 |
| General fund | | 3,001,588 | 2,997,945 |
| Total Unrestricted Fund | | <u>4,347,333</u> | <u>3,052,093</u> |
| Restricted Funds | | | |
| IT development fund | 9 | 1,515,689 | 1,772,495 |
| Total Restricted Funds | | <u>1,515,689</u> | <u>1,772,495</u> |
| TOTAL FUNDS | | <u>5,863,022</u> | <u>4,824,588</u> |

The accompanying notes form an integral part of these financial statements.

Mosque-Madrasah-Wakaf Shared Services

Unique Entity Number: T09MQ0002K

STATEMENT OF CHANGES IN FUNDS

As at 31 December 2024

| | NOTE | Unrestricted Funds | | | Restricted Funds | Total funds |
|---------------------------------------|------|--------------------|--------------|--------------------------|---------------------|-------------|
| | | General fund | Program fund | Total unrestricted funds | IT development fund | |
| | | \$ | \$ | \$ | \$ | \$ |
| Balance as at 1 January 2023 | | 3,528,739 | 55,447 | 3,584,186 | 3,480,408 | 7,064,594 |
| Net (deficit)/surplus for the year | | (458,587) | (73,696) | (532,283) | 1,489 | (530,794) |
| Funds received | 9 | - | 100,000 | 100,000 | - | 100,000 |
| Transfers | 9 | (72,207) | 73,696 | 1,489 | (1,489) | - |
| Utilisation of fund | 9 | - | (101,299) | (101,299) | (1,707,913) | (1,809,212) |
| Balance as at 31 December 2023 | | 2,997,945 | 54,148 | 3,052,093 | 1,772,495 | 4,824,588 |
| Net (deficit)/surplus for the year | | (523,057) | 572,381 | 49,324 | (45,681) | 3,643 |
| Funds received | 9 | - | 1,835,000 | 1,835,000 | 593,082 | 2,428,082 |
| Transfers | 9 | 526,700 | (572,381) | (45,681) | 45,681 | - |
| Utilisation of fund | 9 | - | (543,403) | (543,403) | (849,888) | (1,393,291) |
| Balance as at 31 December 2024 | | 3,001,588 | 1,345,745 | 4,347,333 | 1,515,689 | 5,863,022 |

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CASH FLOWS

For the financial year ended 31 December 2024

| | Note | 2024 \$ | 2023 \$ |
|--|------|--------------------|--------------------|
| Cash flows from operating activities | | | |
| Net (deficit)/surplus before taxation | | 3,643 | (530,794) |
| Adjustments for | | | |
| Depreciation of plant and equipment | 7 | 123,665 | 127,127 |
| Utilisation of funds | | (1,393,291) | (1,809,212) |
| Funds received | | 2,428,082 | 100,000 |
| Total adjustments | | <u>1,158,456</u> | <u>(1,582,085)</u> |
| Total operating cash flows before changes in working capital | | 1,162,099 | (2,112,879) |
| Changes in working capital | | | |
| (Increase)/Decrease in trade and other receivables | | (4,279,896) | 704,588 |
| Increase/(Decrease) in trade and other payables | | 548,266 | (312,550) |
| Total changes in working capital | | <u>(3,731,630)</u> | <u>392,038</u> |
| Net cash flows used in operating activities | | <u>(2,569,531)</u> | <u>(1,720,841)</u> |
| Cash flows from investing activities | | | |
| Purchase of plant and equipment | 7 | <u>(6,773)</u> | <u>(27,039)</u> |
| Net cash flows used in investing activities | | <u>(6,773)</u> | <u>(27,039)</u> |
| Net decrease in cash and cash equivalents | | (2,576,304) | (1,747,880) |
| Cash and cash equivalents at beginning of financial year | | 8,059,242 | 9,807,122 |
| Cash and cash equivalents at end of financial year | 5 | <u>5,482,938</u> | <u>8,059,242</u> |
| Net cash flows | | | |
| Net cash flows used in operating activities | | <u>(2,569,531)</u> | <u>(1,720,841)</u> |
| Net cash flows used in investing activities | | <u>(6,773)</u> | <u>(27,039)</u> |

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2024

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 GENERAL INFORMATION

The Mosque-Madrasah-Wakaf Shared Services (the "Shared Services") was formed as a Management Committee ("MC") under Majlis Ugama Islam Singapura (the "MUIS") which is governed by the Administration of Muslim Law Act 1966.

The registered and principal place of business is located at 20 Joo Chiat Road, #04-01, Singapore 427357.

The principal activity of the Shared Services is to provide support to MUIS in the administration of its vested entities (mosques, madrasah and wakaf) to achieve good governance and standards.

2 MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Basis of preparation

The financial statements are prepared in accordance with the provisions of the Administration of Muslim Law Act (the "Act") and Singapore Financial Reporting Standards for Small Entities ("SFRS SE") issued by the Accounting Standard Council. The financial statements are prepared under the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollar ("S\$"), which is the Shared Services' functional currency.

2.2 Adoption of new and amended standards and interpretations

The Shared Services has adopted all the new and revised SFRS SEs and Interpretations of SFRS SE ("INT SFRS SE") that are relevant to its operations. The adoption of these new and revised SFRS SEs and INT SFRS SE does not result in changes to the Shared Services' accounting policies and has no material effect on the amounts reported for the current and prior years.

2.3 Standards issued but not yet effective

At the date of authorisation of the financial statements, the Management Committee has considered and anticipated that the adoption of the SFRS SEs and amendments to the SFRS SE that were issued but not effective yet will not have a material impact on the financial statements of the Shared Services in the period of their initial adoption.

2.4 Plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the plant and equipment.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2024

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.4 Plant and equipment (Continued)

Depreciation is calculated on a straight-line basis to allocate the cost of the assets less residual values over their estimated useful lives. The estimated useful lives are as follows:

| | <u>Years</u> |
|------------------------|--------------|
| Computers software | - 5 |
| Furniture and fixtures | - 5 |
| Office equipment | - 3 |
| Renovations | - 5 |

The residual values, useful life and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in the statement of comprehensive income in the year the asset is derecognise.

2.5 Impairment of non-financial assets

The Shared Services assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Shared Services makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.6 Financial assets

The Shared Services' non-derivative financial assets includes its trade and other receivables and cash and cash equivalents as follows:

Trade and other receivables

The Shared Services' receivables do not bear interest. Where credit is extended beyond normal credit terms, receivables are measured at amortised cost using the effective interest method. At the end of each reporting period, the carrying amounts of receivables are reviewed to determine whether there is any objective evidence that the amounts are not recoverable. If so, an impairment loss is recognised immediately in statement of comprehensive income.

Cash and cash equivalents

Cash and cash equivalents comprise of cash at banks.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2024

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.7 Financial liabilities

Financial liabilities are recognised when the Shared Services becomes a party to the contractual agreements of the instrument and are classified according to the substance of the contractual arrangements entered into. All interest related charges are recognised in the statement of comprehensive income. Financial liabilities includes trade and other payables.

Financial liabilities are derecognised when the obligations under the liability is discharged or cancelled or expires. When existing financial liabilities are replaced by another from the same lender on substantially different terms of an existing liability or are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognised in profit or loss.

2.8 Impairment of financial assets

The Shared Services assesses at each reporting date whether there is any objective evidence that a financial asset is impaired.

For financial assets carried at amortised cost, the Shared Services first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Shared Services determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective finance rate. If a loan has a variable finance rate, the discount rate for measuring any impairment loss is the current effective finance rate. The carrying amount of the asset is reduced through the use of an allowance account. The impairment loss is recognised in profit or loss.

When the asset becomes uncollectible, the carrying amount of impaired financial assets is reduced directly or if an amount was charged to the allowance account, the amounts charged to the allowance account are written off against the carrying value of the financial asset.

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Shared Services considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2024

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.9 Disbursements

Disbursements are received from the Government of Singapore and its related agencies.

Disbursements are recognised at their fair value where there is reasonable assurance that the disbursement will be received, and all attaching conditions will be complied with. When the disbursement relates to an expense item, it is recognised as income over the year ended necessary to match them on a systematic basis to the costs, which it is intended to compensate. Where the disbursement relates to an asset, the fair value is deducted in arriving at the carrying amount of the related assets.

2.10 Provisions

Provisions are recognised when the Shared Services has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

2.11 Government grants

Government grants are recognised as a receivable when there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, the fair value is recognised as deferred income on the statement of financial position and is recognised as income in equal amounts over the expected useful life of the related asset.

2.12 Employee benefits

(a) Defined contribution plan

The Shared Services makes contributions to the Central Provident Fund ("CPF") scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

(b) Employee leave entitlement

Employee entitlements to annual leave are recognised when they are accrued to employees. An accrual is made for the estimated liability of annual leave as a result of services rendered by employees up to the year ended.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2024

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.13 Operating leases

Leases where the lessor effectively retains substantially all the risks and benefits of ownership of the lease term, are classified as operating leases.

Operating lease payments are charged to the statement of financial activities on a straight line basis over the term of the lease.

When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the year in which termination takes place.

2.14 Funds

Assets and liabilities of the general and restricted funds are pooled in the statement of financial position.

Income and expenditure for restricted funds are disclosed separately from the general fund in the statement of comprehensive income and Note 9 to the financial statements.

2.15 Income

Income is measured based on the consideration to which the Shared Services expects to be entitled in exchange for transferring promised services to a customer, excluding amounts collected on behalf of third parties.

Major sources of income

The Shared Services recognises income from the following major sources:

(a) *Finance and accounting services*

Finance and accounting services are provided to mosques and recognised when the services have been rendered.

(b) *Human resource, payroll and IT services*

Human resource, payroll and IT services are provided to mosques and recognised when the services have been rendered.

(c) *Marketing and communications services*

Marketing and communication services relates to the advertising services provided by the Shared Services. Income arising from these services are recognised when the services have been performed and rendered.

(d) *Corporate services*

Corporate services are provided to related entities and recognised when the services are performed and rendered.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2024

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.16 Related party transactions

Parties are considered to be related to the Shared Services if the Shared Services has the ability, directly or indirectly, to control the parties or exercise significant influence over the parties in making financial and operating decisions, or vice versa, or where the Shared Services and the parties are subject to common control. Related parties may be individuals or other entities.

3 SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Shared Services' financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of the income, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of the reporting period. Uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgements made in applying accounting policies

Management is of the opinion that there are no significant judgements made in applying accounting estimates and policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3.2 Key sources of estimation uncertainty

The Shared Services based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Shared Services. Such changes are reflected in the assumptions when they occur. As at 31 December 2024, there are no key sources of estimation uncertainty (2023: NIL).

4 RELATED PARTY DISCLOSURES

The following are significant transactions between the Shared Services and related parties that took place during the financial year. The effects of these transactions are reflected in the financial statements on the basis determined between the parties.

(a) *Significant related party transactions*

| | <u>2024</u> | <u>2023</u> |
|--|------------------|------------------|
| | \$ | \$ |
| <i><u>Related party, Majlis Ugama Islam Singapura ("MUIS")</u></i> | | |
| Disbursements received | 10,171,110 | 5,742,676 |
| Disbursements utilised and recognised as income | 8,676,700 | 7,386,888 |
| Disbursements held on behalf for Islamic Education Fund ("IEF") | 1,379,053 | 1,230,902 |
| Rental of office premises from MUIS | <u>(219,971)</u> | <u>(217,245)</u> |

(b) *Remuneration of key management personnel*

The Management Committee members who are the key management personnel of MUIS did not receive any remuneration from the Shared Services (2023: NIL).

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 31 December 2024

5 CASH AND CASH EQUIVALENTS

| | <u>2024</u> | <u>2023</u> |
|-------------------------------------|------------------|------------------|
| | \$ | \$ |
| Cash at bank | 1,622,956 | 4,920,152 |
| Cash at bank held on behalf of MUIS | 3,859,982 | 3,139,090 |
| | <u>5,482,938</u> | <u>8,059,242</u> |

For the purpose of the statement of cash flows, cash and cash equivalents are made up of the balances as shown above.

Included in cash and cash equivalents are \$3,859,982 (2023: \$3,139,090) which is held on behalf of MUIS. These amounts are restricted in use for specific purposes.

6 TRADE AND OTHER RECEIVABLES

| | <u>2024</u> | <u>2023</u> |
|--------------------------|------------------|------------------|
| | \$ | \$ |
| Current | | |
| <u>Trade receivables</u> | | |
| Related parties | 6,250,078 | 2,005,277 |
| Third parties | 66,667 | 10,380 |
| | <u>6,316,745</u> | <u>2,015,657</u> |
| <u>Other receivables</u> | | |
| Prepayments | 143,839 | 167,378 |
| | <u>6,460,584</u> | <u>2,183,035</u> |
| Non-current | | |
| <u>Other receivables</u> | | |
| Deposits | | |
| - Related party | 55,947 | 54,320 |
| - Third party | 4,300 | 3,580 |
| | <u>60,247</u> | <u>57,900</u> |
| | <u>6,520,831</u> | <u>2,240,935</u> |

Trade and other receivables are not secured by any collateral or credit enhancements, do not bear any finance income and are repayable on demand.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2024

7 PLANT AND EQUIPMENT

| | Office equipment | Furniture and fixtures | Computer software | Renovations | Total |
|---------------------------------|---------------------|---------------------------|----------------------|-------------|----------|
| | \$ | \$ | \$ | \$ | \$ |
| Cost | | | | | |
| At 1 January 2023 | 290,307 | 49,382 | 63,200 | 546,426 | 949,315 |
| Additions | 27,039 | - | - | - | 27,039 |
| At 31 December 2023 | 317,346 | 49,382 | 63,200 | 546,426 | 976,354 |
| Additions | 6,773 | - | - | - | 6,773 |
| Disposals | (10,393) | - | (63,200) | - | (73,593) |
| At 31 December 2024 | 313,726 | 49,382 | - | 546,426 | 909,534 |
| Accumulated depreciation | | | | | |
| At 1 January 2023 | 159,657 | 21,675 | 63,200 | 348,270 | 592,802 |
| Charge for the financial year | 69,609 | 6,940 | - | 50,578 | 127,127 |
| At 31 December 2023 | 229,266 | 28,615 | 63,200 | 398,848 | 719,929 |
| Charge for the financial year | 66,149 | 7,354 | - | 50,162 | 123,665 |
| Disposals | (10,393) | - | (63,200) | - | (73,593) |
| At 31 December 2024 | 285,022 | 35,969 | - | 449,010 | 770,001 |
| Net carrying amount | | | | | |
| At 31 December 2023 | 88,080 | 20,767 | - | 147,578 | 256,425 |
| At 31 December 2024 | 28,704 | 13,413 | - | 97,416 | 139,533 |

8 TRADE AND OTHER PAYABLES

| | 2024 | 2023 |
|--|-----------|-----------|
| | \$ | \$ |
| <u>Trade payables</u> | | |
| Third party | 312,303 | 507,658 |
| Related parties | 8,908 | 21,712 |
| | 321,211 | 529,370 |
| <u>Other payables</u> | | |
| OurMasjidSG | 2,671,085 | 2,175,920 |
| Accruals and provisions | 1,615,694 | 1,663,839 |
| OurMadrasahSG | 586,070 | 574,202 |
| Grants received in advance | 489,920 | 97,000 |
| Islamic education fund | 350,990 | 427,955 |
| Progress fund madrasah assistance scheme | 189,280 | 189,280 |
| Others | 53,680 | 73,448 |
| Korban | 2,150 | - |
| Advance from customers | 200 | 1,000 |
| | 5,959,069 | 5,202,644 |
| | 6,280,280 | 5,732,014 |

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 31 December 2024

8 TRADE AND OTHER PAYABLES (Continued)

Trade and other payables are unsecured, interest-free and are to be settled in cash. Trade and other payables are normally settled within 30 days terms.

OurMasjidSG and OurMadrasahSG relate to donations collected via the respective portals and held on behalf of the mosque and madrasah sector. These amounts will be disbursed to the respective mosques and madrasahs upon MUIS' instructions.

The Islamic Education Fund relates to amounts held on behalf of MUIS for the purpose of disbursement to aLIVE Mosque Madrasah to ensure that Islamic Education classes remain accessible and affordable for all families.

9 RESTRICTED FUNDS

Funds received for specific purposes, which are disclosed separately due to its materiality and there are legal and other restrictions to its distribution or application. As at reporting date, the Shared Services has the following restricted funds:

IT development fund

This fund is for the development and enhancement of systems for the mosques, madrasah and wakaf sectors.

| | IT development fund |
|--|--------------------------------|
| | \$ |
| 2024 | |
| Balance at beginning of the financial year | 1,772,495 |
| Deficit for the financial year | (45,681) |
| Utilisation of fund | (849,888) |
| Funds received | 593,082 |
| Transfer to general fund: | |
| - General cost | (37,597) |
| - Surplus | 83,278 |
| | 45,681 |
| Balance at end of the financial year | 1,515,689 |
| 2023 | |
| Balance at beginning of the financial year | 3,480,408 |
| Surplus for the financial year | 1,489 |
| Utilisation of fund | (1,707,913) |
| Funds received | - |
| Transfer to general fund: | |
| - General cost | (31,307) |
| - Surplus | 29,818 |
| | (1,489) |
| Balance at end of the financial year | 1,772,495 |

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 December 2024

10 INCOME TAX

The MUIS is exempted from Income tax under Section 13(1)(e) of the Income Tax Act (Chapter 134). As the Shared Services is vested and administered by the MUIS, it is also exempted from such income tax.

11 OPERATING LEASE COMMITMENTS

The Shared Services leases its office premise from a related party under non-cancellable operating lease agreements.

The future minimum lease payables under non-cancellable leases contracted for at the balance sheet date but not recognised as liabilities are as follows:

| | <u>2024</u> | <u>2023</u> |
|---|----------------|----------------|
| | \$ | \$ |
| Not later than one year | 207,961 | 162,728 |
| Later than one year but not later than five years | 226,742 | 57,600 |
| | <u>434,703</u> | <u>220,328</u> |

12 AUTHORISATION OF FINANCIAL STATEMENTS FOR ISSUE

The financial statements of the Shared Services for the financial year ended 31 December 2024 were authorised for issue by the Management Committee on 30 June 2025.

- Intentionally left blank -